

## **National Manufacturing Competitiveness Levels (NMCL)**

Steve Collins, NMCL Automotive Programme Manager



#### **NMCL**

#### What is NMCL?

NMCL is a system developed by an ADS Group Limited (ADS) and Society of Motor Manufacturers & Traders (SMMT) led consortium, supported by industry primes and OEMs.

#### What is NMCL Automotive?

- NMCL Automotive is a programme that utilises the NMCL system to support the automotive sector. The programme utilises £16m of Government funding to engage with over 100 companies over three years.
- Current end date is 31 March 2022 but an extension has been requested out to 2024
- The funding can be used to support improvement activities in the automotive supply chain through training, coaching, mentoring and consultancy.



#### **NMCL** Automotive

#### Who is Eligible for This Funding?

Manufacturers of one or more of the following products:

**Vehicles**. Cars, heavy, medium and light commercial vehicles, buses and coaches, road tractors, trailers and semi-trailers, battery electric vehicles, agricultural and industrial tractors and off highway vehicles, motorised and trailer caravans, motorbikes.

**Components**. All parts, tyres and engines used in the manufacture of the vehicles above.

**Accessories**. Equipment, bodywork and materials for the purpose of being fixed to, or used in the vehicles above.

**Automotive Software**. Any software, (or firmware or embedded software), related to automotive industry specific products or services.

**Production Equipment**. Equipment designed to enable the manufacture of automotive products.



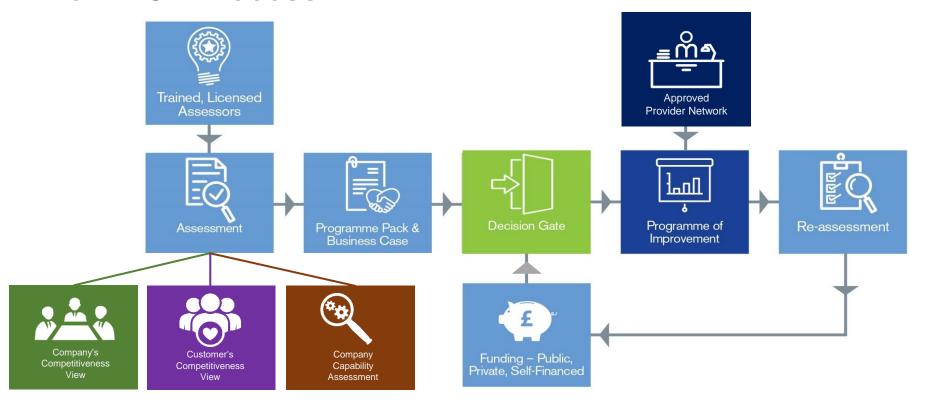
#### **NMCL** Automotive

#### Who Is Eligible For This Funding?

- You must be located in the UK and undertake all of the NMCL related training in the UK.
- The NMCL Automotive Programme is open to suppliers of all sizes however priority will be given to small & medium sized enterprises (SME). Therefore:
  - 80% of beneficiaries will be small and medium size enterprises (businesses with less than 250 employees and a turnover of less than €50 million).
  - Subsidiaries or wholly owned enterprises of larger groups are eligible if they meet the SME criteria.
  - 20% of the beneficiaries may be larger companies.



## The NMCL Process

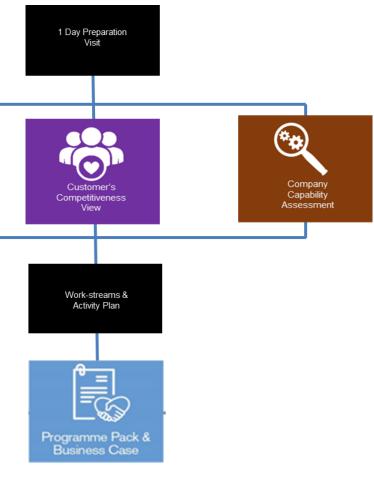


Current Funding Range £50,000 - £500,000



### **Assessment**

- The overall NMCL Assessment looks to identify priority areas for development by combining information from:
  - The company's own view of its competitiveness.
  - o The views of 3-5 customers.
  - A capability Assessment undertaken by an assessment team.
- A detailed improvement plan is developed in conjunction with the Manufacturer's Leadership team identifying key areas for development, likely costs, financial and non-financial performance benefits, impact on key financial ratios.





#### The Assessment Schedule

4-6 weeks elapsed duration

1 day Preparation Visit

Initial visit to understand company, introduce NMCL, commence company competitiveness, agree customer involvement, agree assessment plan.

2 days Capability Assessment Completion of capability assessment, facilitated by lead and support assessor. Feedback of capability score and headline opportunity areas.

3 days Customer Competitiveness

Assessor visits to 3 to 5 customers dependent on location and availability to understand customer view of company competitiveness.

2.5 days
Prioritisation and
Work-stream Plan

Assessor consolidation of capability and competitiveness assessments. Develop work-streams, proposed activity plan and draft financial business case.

2 days Review, Financial Case, Finalise & Present

Present findings, proposed plans and business case to leadership. Work with leaders to refine, ensure alignment to financial plan and create agreed programme pack

onsite

offsite

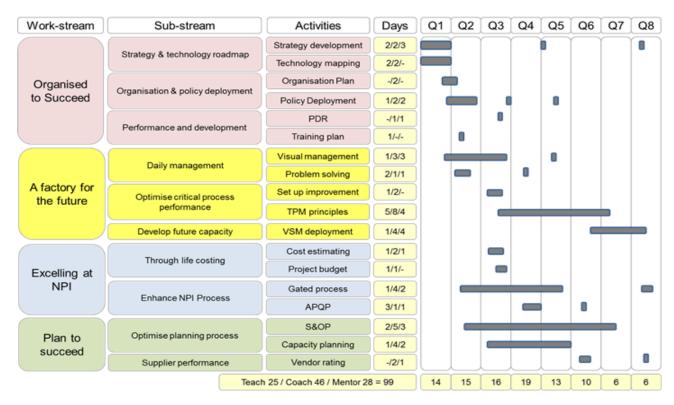
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Assessor cannot deliver improvement activities but will have a mentoring oversight responsibility

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# **Identifying Work-streams**



The competitiveness views and capability gaps are used to identify work-streams, activities and improvement modules blending teaching, coaching and mentoring support. Timing and intensity is scoped to ensure the company can adequately resource activity and gain full value from every activity day.



#### **How It Works**

Defrayed Cost Scheme

You do the activity, pay the improvement provider, then claim

Beneficiary Contribution

Your contribution is in people's time

You need to keep records

You keep detailed records of people's activity

- Interaction with trainer/coach/mentor
- Travelling time plus T&S
- Homework

People's Time

Salary/National Insurance/Other

Claims

Up to monthly through SMMT

Cash Flow

In your bank circa 7 days after a claim



# **Programme of Improvement**

- A syllabus of 122 Improvement Modules has been agreed by a broad panel of industry experts.
- Training, coaching, mentoring and consultancy is provided to the beneficiary from a group of approved Improvement Providers.
- The Beneficiary can choose who they want to support them from a list of approved Improvement Providers.



# Know Your Customer, Financial Due Diligence, State Aid Guidelines

- There is a need to complete Know Your Customer activities to satisfy the antimoney laundering regulations.
- Financial Due Diligence will check that the Beneficiary is solvent and can 'cash flow' any potential activities
- State Aid has more of an impact on large companies
- There is an agreement between SMMT and the Beneficiary



# **What Happens Next?**

Express an interest on the NMCL website
 https://www.nmcl.co.uk/about/call-for-expressions-of-interest-automotive/

Or contact Steve directly

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## **Thank You**

#### The Society of Motor Manufacturers and Traders Limited

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