WAF AutoLink

Presentation on UK vehicle production

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November 26, 2020

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UK automotive impacted by uncertainty over EU trade deal and COVID

Early 2020 view

- Base Outlook, with minimal coronavirus impact, expected 2020 UK production down from 1.36m to 1.34m, with full year of new Juke, Mini EV and Vivaro, plus new Qashqai in Q4
- Assumed that a Trade Deal with EU would be agreed for 2021

Risk of No FTA remains ...

- Reports and leaks vary greatly ... looks like there will be a deal, but translation and ratification procedures risk accidental no deal
- Not just debates about fishing allocations
- No FTA would seriously impact UK auto manufacturing

Things turned out rather differently

- COVID impact much worse than expected
- UK factories closed from mid March to at least late May
- Variable ramp-up rates from June
- In July we expected c883k cars, c947k inc. LCVs now expect total UK production will be c997k...

European perspective

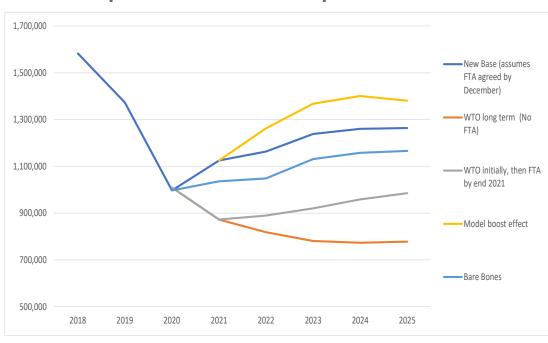
- 2019 total including UK, just under 20m
- 2020 will be 14.6-15m c25% decline
- 2021 will NOT see recovery to 2018-19 levels; recovery by 2024/5 likely
- COVID-19 still not under control, lockdowns remain widespread, cases rising
- When will Europe-wide vaccination occur?

UK production is falling ...

No. 3 position in European rankings lost, probably forever; Honda and Nissan decisions in 2019 have taken minimum 225k pa out of UK production potential

- Base Outlook (blue) assumes Zero Tariff, Zero Quota trade deal agreed for 2021, with full UK-EU cumulation for Rules of Origin requirements
- Remains possible that UK-EU trading in 2021 will begin on WTO terms, ie with tariffs on cars each way: but will this be permanent, or just short term?
- Long term trading on WTO terms (red) would render volume UK car production increasingly uneconomic, especially for models heavily dependent on EU sales
- Production could quite quickly trend below 800,000 pa
- In a No Deal Brexit with long term switch to WTO terms, AutoAnalysis expects Vauxhall Ellesmere Port to close; other factories will lose model lines & market allocations, reducing UK production volumes, factory output value and exports:
- Long term switch to WTO would mean loss of c2m units production between 2021-25 against Base Outlook
- Worth c£55.4bn at factory gate prices ...
- Even short term WTO trading and FTA agreed within 18
 months will likely mean loss of 1.9m vehicles and factory grate
 loss of c£39bn: as negative decisions re UK investment and
 model allocations will be made quickly
- New model boost (orange line) requires zero tariff/zero quota arrangement, full cumulation and new models at JLR, possible BMW models made in Oxford, retention of Ellesmere Port, no loss of market allocation for Toyota and Nissan; it could happen, but seems unlikely right now!

UK production scenarios post Brexit



A few bright spots ...

... there are some ...

- Nissan has confirmed Qashqai will be made in UK from some point in 2021, delayed from October 2020:
 - Although Nissan CEO has warned that tariffs would make UK business unsustainable
- Suzuki Swace in production
- LEVC van confirmed
- Aston Martin launched DBX and will gain Mercedes technology in future Wales is AM's centre
 of competence in electric vehicles
- New Mini programme confirmed from 2023 for Germany ... and hopefully UK soon, details for UK to be confirmed
 - And BMW will move large V8/V12 ICE engine production to the UK ...!

Questions/concerns:

- Hopefully JLR review will mean Castle Bromwich conversion for EVs proceeds, although EV production launches already delayed 6-9 months
- Still waiting on PSA decision re Astra at Ellesmere Port
- INEOS project now going to France

European dependency on UK market

A serious issue for Germany and Spain ... and Ford especially

- UK sales from 75 European plants analysed
- Overall, UK imports in 2020:
 - 24% from Germany
 - 18% from Spain
 - 8% from Czech
 - 7% from France
- 23 plants send over 15% of output to the UK
- 12 send 10-15% over 40% of European factories have >10% dependency on the UK

- Ford especially dependent on UK:
 - 39% Cologne output for UK

Saarlouis: 25%

• Craiova: 21%

Valencia: 13%

Reflected in 3 Ford cars in UK top

10!

European perspective

Sales and production down across the region – just as in UK

- Total 2020 European production will be down 25% from 2019, c15m maximum
- Recovery will take until 2022 and beyond to take hold
- Virus spread, economic shock will continue through H1/2021
- It is unrealistic to expect widespread COVID vaccine availability until H2/21 at best

- Governments across Europe have supported auto and other industries in similar ways to the UK: furlough or short time working support, business grants etc
- Scrappage schemes in France, Spain and Italy to boost demand, especially in EVs, despite lack of EV output
- Germany also subsidising EV sales, but without scrappage incentive; 6k euros from government, 3k euros from VM

European VMs EV plans

Despite COVID and economic dislocation, European VMs are expanding EV activity

- VW announced 60bn euros commitment ...
 - ID3 launched this year, with at least four more ID models within 3 years
 - 3 VW and all Audi Germany plants switching to wholly or mainly EVs
 - Licensing MEB platform to Ford
- Renault converting Douai to full EV production
- PSA offer electric versions on all new models – and use same technology at FCA

- BMW investing 400m euros in Munich factory for i4
 - Each BMW factory will make minimum
 1 EV by 2022 and probably more ...
 - ICE production will switch to Austria and UK!
- Mercedes' EQ range EQA, EQB, EQC, EQE, EQS and EQV nearing completion ...
- Tesla factory in Berlin SOP 2023

UK Government policy...

Impact of ICE and hybrid bans from 2030 and 2035 will be profound

- But VMs' responses wrt manufacturing will depend on EU trade deal
- With No Deal and without UK battery and EV components manufacturing "at scale", making EVs in for EU markets will be uneconomic:
 - Imported battery cost, tariffs, and increased logistics costs will all mean a major disadvantage for UK
 - No Deal would mean very limited UK production line-up in future
- EU FTA essential to attract investment in batteries and associated supply chains:
 - And to maintain export business for EU ...
- Government policy re ICE cars will undoubtedly change consumer behaviour but whether consumers will have a choice of UK-made EVs is another matter...
- Bentley has already committed to full EV future but much more will be needed to maintain UK manufacturing in EVs.

In summary ...

2020 has been a challenging year – and uncertainty prevails ...

- Production falling to <1m
- FTA with EU for 2021 and beyond should allow UK output to climb back above 1.2m, well below past peaks:
 - FTA with EU should enable existing UK manufacturing to plan a way forward, including EV investment ... but:
- No FTA will see production fall significantly and likely loss of factories and supply chain companies
- Tariff burden on components for UK factories could be as much as £480m from EU, with c£1.5bn on vehicle exports to EU but that would be with an unchanged manufacturing line-up:
 - Imposition of tariffs will see rapid changes in UK manufacturing ...